



*Making our planet more productive™*

**Praxair, Inc.**  
39 Old Ridgebury Rd.  
Danbury, CT 06810-5113  
Tel. (203) 837-2578  
Pete\_DePasquale@Praxair.com

**Peter T. DePasquale**  
Director, Government Relations

November 6, 2015

RE: Letter of Recommendation: William Lievense – Capitol Group Consultants

To Whom It May Concern:

Three years ago, after a comprehensive search, Praxair retained Bill Lievense of Capitol Group to serve as our government affairs counsel in Michigan. As a Fortune 250 multinational manufacturer of industrial gases whose operations are both energy and capital intensive, we needed an advocate in Lansing who could elevate the company's profile and effectively identify and influence policy risks and opportunities.

Since that time, we have worked together on multiple legislative and regulatory matters; as well as a major economic development project at our industrial gas production facility in Michigan.

Bill achieved outstanding results for Praxair and did so in pleasant and professional manner.

Within a short period of time, he established himself as a valuable resource within our organization. As Director of Government Relations, I felt comfortable with Bill's ability to work independently with many members of our operations, including tax, environmental, energy and business development groups.

Bill's extensive and diverse experience in state & local government relations helped us achieve our objectives and establish our company as a recognized and responsible corporate citizen in Michigan.

Based upon my experience working with Capitol Group, I recommend Bill Lievense as your government and public affairs counsel in Michigan without reservation.

Very truly yours,

Peter DePasquale