



R. Michael Brock
State Government Regional Manager

August 31, 2000

To Whom It May Concern:

SUBJECT: Letter of Recommendation – Capitol Group

Over the past two years, Bill Lievens of Capitol Group has provided professional government and public affairs representation for Parke Davis in Michigan.

During this time, he kept us abreast of state legislative and regulatory initiatives impacting our manufacturing and research & development facilities in Michigan. He also articulately represented Parke Davis' interests before the state legislature and executive branches of government.

I have particularly appreciated Bill's comprehensive approach to government relations --- providing services at both the state and local levels of government. In my mind, this sets Capitol Group apart from other firms that work only in Lansing. In my experience, many of our most challenging issues and greatest opportunities have been at the local level of government.

Bill played a key role in assembling a multi-million dollar economic development incentive package for the proposed expansion of Parke Davis' Ann Arbor operations. This opportunity would not have been realized if it were not for the skill and knowledge Bill brought to the table. With this project, he truly demonstrated his commitment to providing us with a positive return on our investment in his services.

I would highly recommend Bill Lievens and Capitol Group to anyone who is interested in professional, results-oriented government and public affairs support services in Michigan.

Sincerely,

A handwritten signature in cursive script, appearing to read 'R. Michael Brock'.

R. Michael Brock
Sr. Regional State Government Relations Manager